# **Restoring Revenue**

Iowa Western Community College September 2, 2020





# **Restoring Revenue - Outline**

- CIRAS
- Economic Outlook
- Strategies & Tactics for Restoring Revenue
- Questions to Consider
- Q&A and Next Steps





### Engage. Educate. Embed.

### **CIRAS Mission:**

Enhance the performance of industry through applied research, education, and technical assistance.



GROWTH B2B Networking Exporting Government Contracting Marketing Strategy



### LEADERSHIP

Culture

Innovation

**Management Systems** 

Strategy



PRODUCTIVITY

Lean

**Operational Excellence** 

**Operations Management** 

Quality



## TECHNOLOGY

**Digital Manufacturing** 

**Emerging Technologies** 

Engineering

Testing



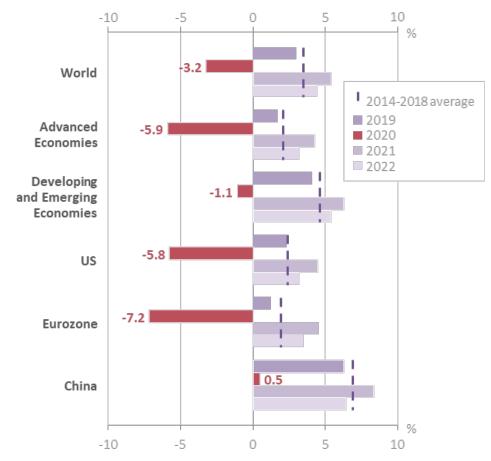
WORKFORCE Economic Development Hire a Student K-12 Workforce Strategies





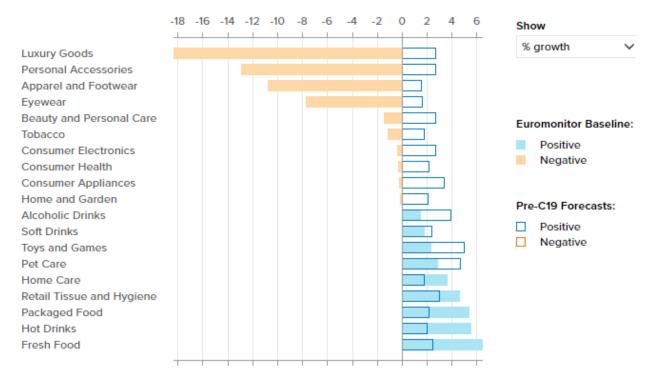
## Economic Outlook – Impact on Revenue

#### **Global Real GDP Growth Baseline Forecast**



#### WORLD PRE-C19 FORECASTS SCENARIO FORECAST |

Industry Level Retail Sales 2019-2020, % growth, 2019 constant prices, fixed year exchange rate 🕧





Source: Euromonitor International Macro Model



## **Restoring Revenue - Strategy**



### **Ansoff Matrix**

### 1. Market Penetration:

- Lowest investment cost
- Opportunities created by customers with disrupted supply chains
- Best focus when need is urgent

### 2. New Markets:

- Identify new, and significantly currently underserved markets that need existing products
- Identify customer needs and candidates
- Requires a longer time horizon
- 3. New Products:
  - Develop new products for existing markets
  - New COVID opportunities
- 4. Diversification:
  - Developing new products and new markets
  - Most challenging and longest timeline





## **Restoring Revenue – Supporting Tactics**





# Highlight Event:

### Finding Better Customers

### About this Webinar:

- All companies seek new and better customers
- How do you find them on a limited budget?
- CIRAS will show small and medium-sized Iowa businesses how they can:
  - Focus on the best accounts
  - Profile accounts to create meaningful segments
  - Use free, publically available sources to find new customers
- Free recorded webinar that was held Thursday, July 9<sup>th</sup>
- <u>Register</u> to watch

Four Step High level Process:

- 1. Apply the **"80 / 20" analysis** to gain focus on most impactful customers
- 2. Use ReferenceUSA to get additional information about current customers in support of developing target segments
- 3. Analyze current customers to find patterns for **developing target segments**
- 4. Use ReferenceUSA to find new customers that fit the profile of your target segments





## Event Excerpt:

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### referenceUSA<sup>®</sup>



What is it? ReferenceUSA is database of business and residential information available through select libraries in lowa

#### How can you get it?

- 1. Locate subscribing library (see below)
- 2. Obtain a library card \*
- 3. Understand & explore ReferenceUSA

#### Known library subscribers:

- Ames Public Library
- Cedar Rapids Public Library
- Davenport Public Library
- Des Moines Public Library
- Dubuque Carnegie Stout Public Library
- Sioux City Public Library
- West Des Moines Public Library

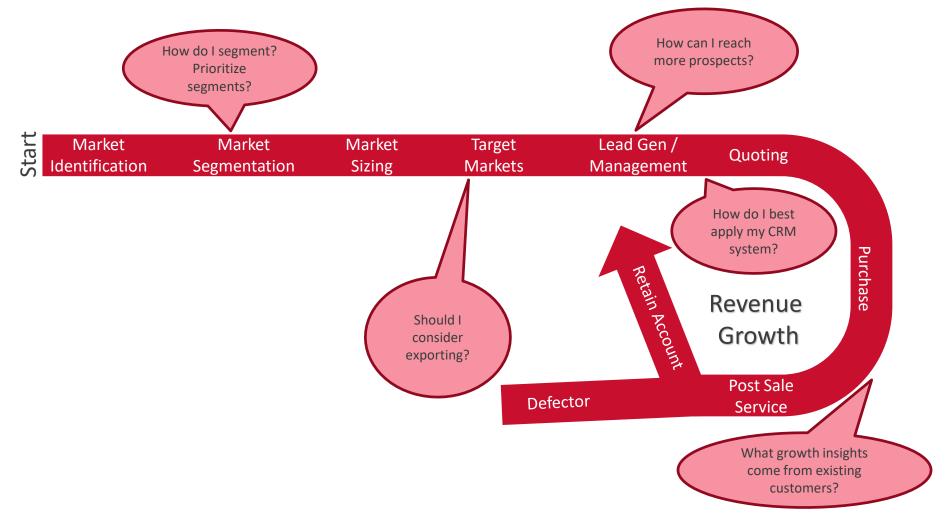
To see if another Iowa library subscribes, contact: TJ Pridell, Executive Sales Consultant of Infogroup® Office: 402.836.1205 Cell: 402.651.8348 Email: Thomas.Pridell@infogroup.com

Note: \* People who reside outside the county of the subscribing library can often quality for a library card via the state of Iowa Open Access Program



## Diagnostics

Using the Business Cycle to Identify Growth Opportunities







# Questions to consider

- Have you considered growth initiatives that fit into each of the four quadrants of the Ansoff Matrix (products, markets)?
  - Which quadrant is responsible for most of your growth over the last 3 years?
  - Next three years?
- Which restoring revenue tactic is of most interest to you? What might you do to pursue that?
- Which point in the business cycle represents the greatest opportunity for improvement?
  - How might others in your company answer this question?
  - What options are you considering to pursue that opportunity?







## Q&A and Next Steps

- Q&A
- Next Steps <u>Southwestern Iowa Account Manager Paul Dunnwald</u>
- Resources:
  - <u>CIRAS COVID Site</u>
  - <u>CIRAS Events</u>



## Thank you!

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