Restoring Revenue

Iowa Western Community College September 2, 2020





Restoring Revenue - Outline

- CIRAS
- Economic Outlook
- Strategies & Tactics for Restoring Revenue
- Questions to Consider
- Q&A and Next Steps





Engage. Educate. Embed.

CIRAS Mission:

Enhance the performance of industry through applied research, education, and technical assistance.



GROWTH B2B Networking Exporting Government Contracting Marketing Strategy



LEADERSHIP

Culture

Innovation

Management Systems

Strategy



PRODUCTIVITY

Lean

Operational Excellence

Operations Management

Quality



TECHNOLOGY

Digital Manufacturing

Emerging Technologies

Engineering

Testing



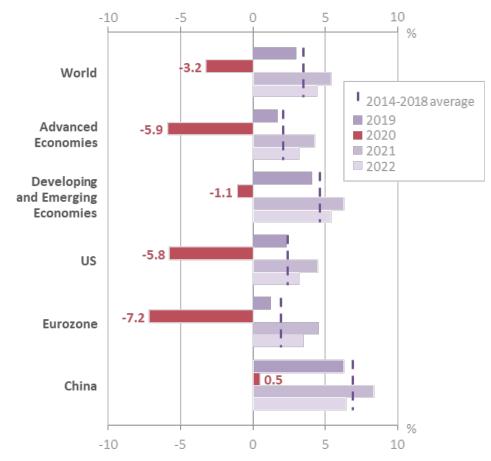
WORKFORCE Economic Development Hire a Student K-12 Workforce Strategies





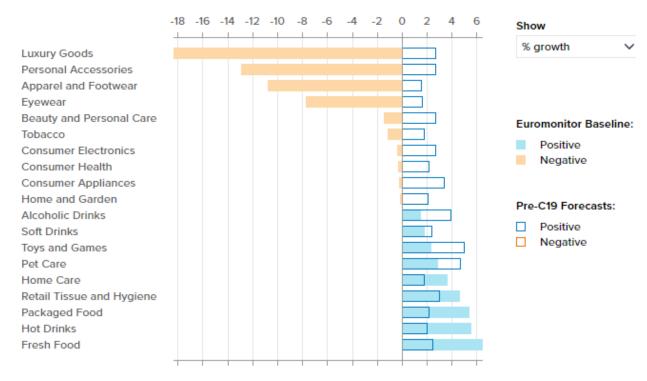
Economic Outlook – Impact on Revenue

Global Real GDP Growth Baseline Forecast



WORLD PRE-C19 FORECASTS SCENARIO FORECAST |

Industry Level Retail Sales 2019-2020, % growth, 2019 constant prices, fixed year exchange rate 🕧

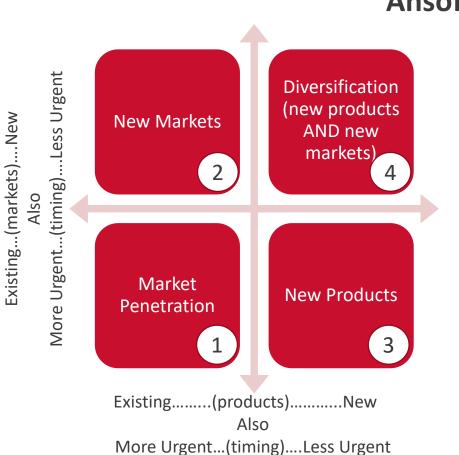




Source: Euromonitor International Macro Model



Restoring Revenue - Strategy



Ansoff Matrix

1. Market Penetration:

- Lowest investment cost
- Opportunities created by customers with disrupted supply chains
- Best focus when need is urgent

2. New Markets:

- Identify new, and significantly currently underserved markets that need existing products
- Identify customer needs and candidates
- Requires a longer time horizon
- 3. New Products:
 - Develop new products for existing markets
 - New COVID opportunities
- 4. Diversification:
 - Developing new products and new markets
 - Most challenging and longest timeline





Restoring Revenue – Supporting Tactics





Highlight Event:

Finding Better Customers

About this Webinar:

- All companies seek new and better customers
- How do you find them on a limited budget?
- CIRAS will show small and medium-sized Iowa businesses how they can:
 - Focus on the best accounts
 - Profile accounts to create meaningful segments
 - Use free, publically available sources to find new customers
- Free recorded webinar that was held Thursday, July 9th
- <u>Register</u> to watch

Four Step High level Process:

- 1. Apply the **"80 / 20" analysis** to gain focus on most impactful customers
- 2. Use ReferenceUSA to get additional information about current customers in support of developing target segments
- 3. Analyze current customers to find patterns for **developing target segments**
- 4. Use ReferenceUSA to find new customers that fit the profile of your target segments





Event Excerpt:

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referenceUSA[®]



What is it? ReferenceUSA is database of business and residential information available through select libraries in lowa

How can you get it?

- 1. Locate subscribing library (see below)
- 2. Obtain a library card *
- 3. Understand & explore ReferenceUSA

Known library subscribers:

- Ames Public Library
- Cedar Rapids Public Library
- Davenport Public Library
- Des Moines Public Library
- Dubuque Carnegie Stout Public Library
- Sioux City Public Library
- West Des Moines Public Library

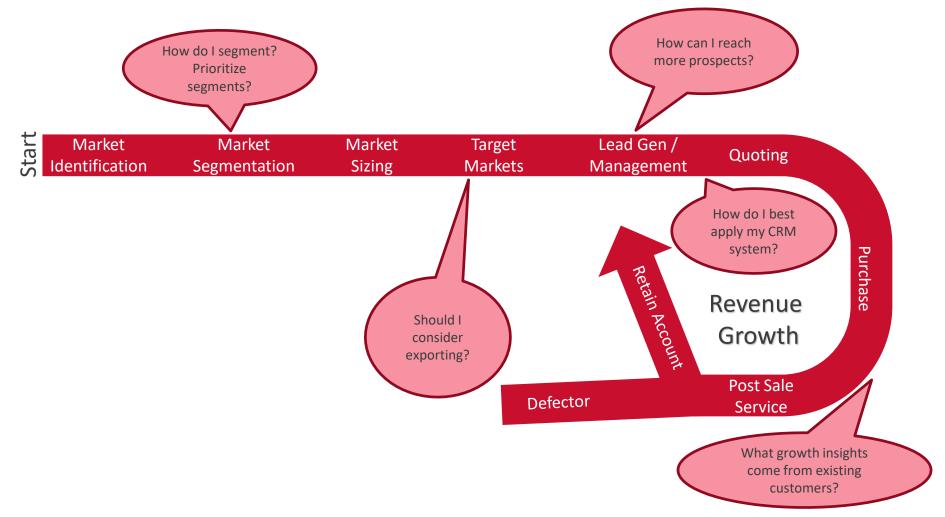
To see if another Iowa library subscribes, contact: TJ Pridell, Executive Sales Consultant of Infogroup® Office: 402.836.1205 Cell: 402.651.8348 Email: Thomas.Pridell@infogroup.com

Note: * People who reside outside the county of the subscribing library can often quality for a library card via the state of Iowa Open Access Program



Diagnostics

Using the Business Cycle to Identify Growth Opportunities







Questions to consider

- Have you considered growth initiatives that fit into each of the four quadrants of the Ansoff Matrix (products, markets)?
 - Which quadrant is responsible for most of your growth over the last 3 years?
 - Next three years?
- Which restoring revenue tactic is of most interest to you? What might you do to pursue that?
- Which point in the business cycle represents the greatest opportunity for improvement?
 - How might others in your company answer this question?
 - What options are you considering to pursue that opportunity?







Q&A and Next Steps

- Q&A
- Next Steps <u>Southwestern Iowa Account Manager Paul Dunnwald</u>
- Resources:
 - <u>CIRAS COVID Site</u>
 - <u>CIRAS Events</u>



Thank you!

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